

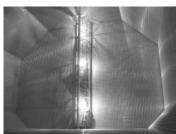
Investor Presentation











October 2016

Safety Excellence Innovation Teamwork Transparency

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Agenda

- 1. Key figures
- 2. Strategy and activity update
- 4. Financials
- 5. Outlook
- **Appendices**





Key figures



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Key figures

- Revenues for the first nine months 2016: €176.7 million (+12%)
- Movements in the order book during the first nine months 2016
 - Deliveries: 17 (15 LNGC, 1 FSRU, 1 FLNG)
 - New orders: 2 LNGC
- Order book of 103 units as at Sept 30, 2016
 - 91 LNGC/VLEC⁽¹⁾
 - 7 FSRU/RV⁽¹⁾
 - 2 FLNG
 - 2 Onshore storage
 - 1 LNG bunker barge
- ► 1 LNGC order received in early October should apply the new Mark V system







(1) Including a LNGC order conversion into a FSRU order

Notes: LNGC – Liquefied Natural Gas Carrier, VLEC – Very Large Ethane Carrier, FSRU – Floating Storage and Regasification Unit, RV – Regasification Vessel, FLNG –

Floating Liquefied Natural Gas

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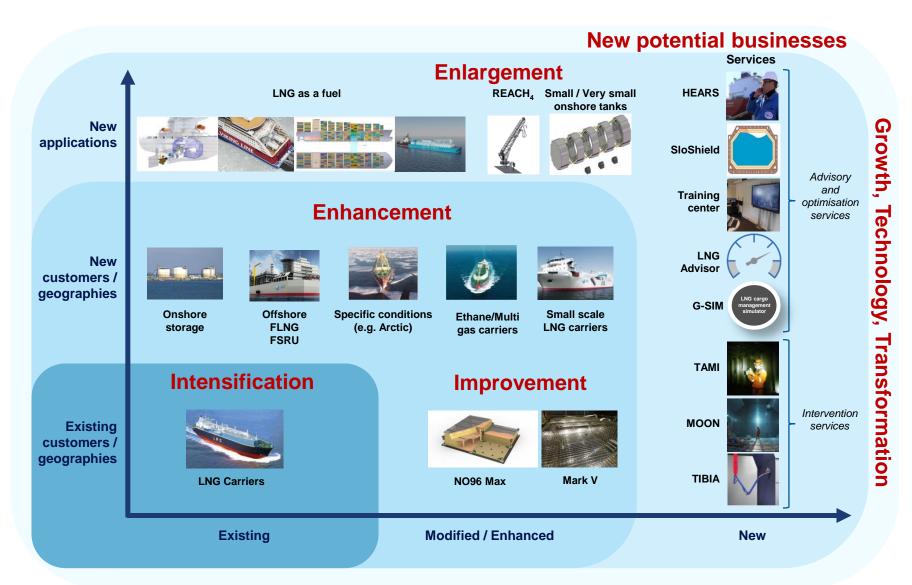


Strategy and activity update



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Continuation of the organic growth strategy



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Strategy and activity update

Consolidate our position in **LNG** shipping industry

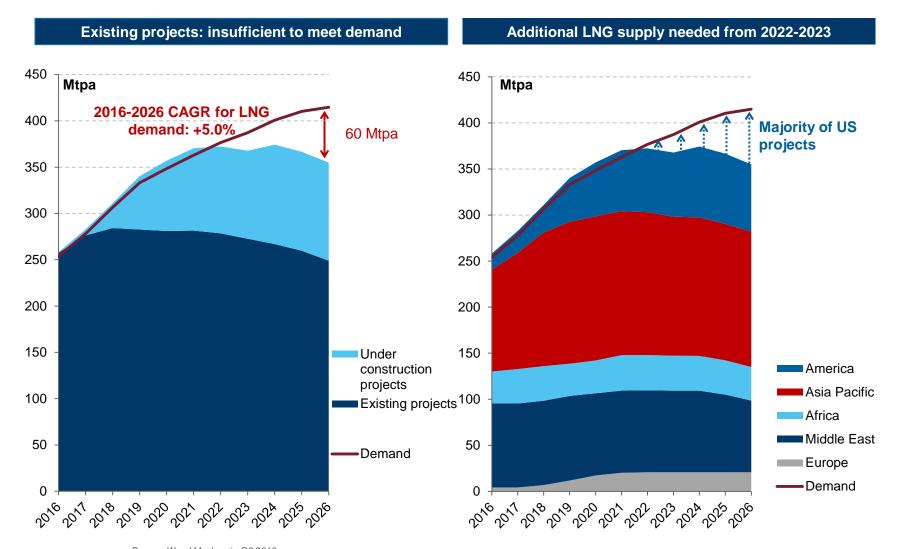
Capitalise on the expected potential in adjacent sectors

Expand innovative service offering to shipowners and oil & gas companies

Create growth opportunities through selected tech acquisitions



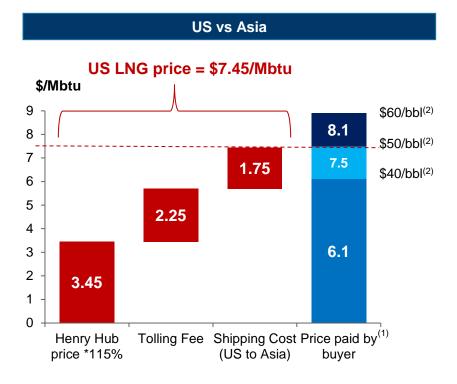
Market drivers: a strong anticipated LNG demand





Source: Wood Mackenzie Q3 2016

Market drivers: LNG pricing update (US vs Asia)



US projects still competitive

- Source of diversification for Asian and **European buyers**
- A way to avoid oil indexation

Source: Morgan Stanley for shipping cost via Panama canal

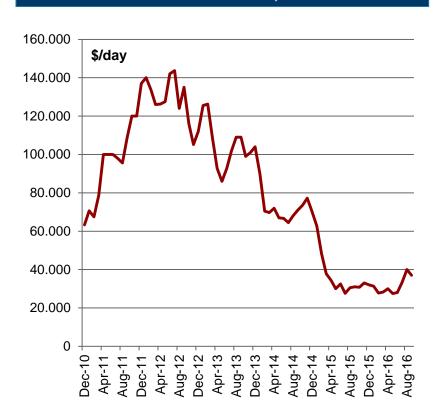
- (1) Hyp: oil linkage formula 14% + 0.5\$/bl
- (2) Oil price equivalent



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Charter rates have picked-up since the beginning of H2 2016

Charter rates evolution for 160,000 cbm LNGC



Increase of the charter rates during the 2016 summer: trend to be confirmed

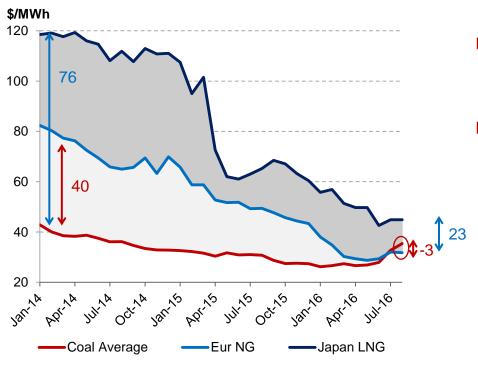
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Source: Clarkson

Market drivers: pricing update

Gas vs coal

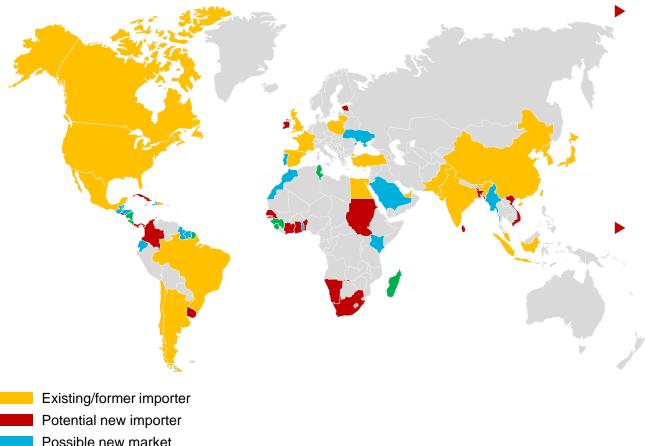


- Coal prices higher than European NG price
- Decline in LNG prices will accelerate the switch from coal to gas



Source: World Bank

New LNG importers will drive new LNG trade routes and new storage capacities



From 36 importing markets today to possibly more than 90 in 2025

- 2015: Egypt, Jordan and Pakistan
- Next in the short term? Jamaica, Colombia, Ghana

Key determinants:

- Current oil, diesel, or gas use in power & industrial sectors
- Willingness to switch to a cleaner fuel for countries
- Existing infrastructure
- Gas supply sustainability



Less likely new market

Source: GTT based on Wood Mackenzie and IHS data

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Strategy and activity update: LNG Carriers

LNGC: our core business

- Vessel equipped for transporting LNG
- Existing fleet: 406 units⁽¹⁾
- ► In order: 85 units
- **▶** 21 construction shipyards under license
- GTT order estimates over 2016-2025:270 -280 units

Main drivers

- Natural gas demand expected to increase by 5%⁽²⁾ over 2016-2026
- Natural gas exports are increasing
- Share of LNG is still small, but increasing
- Need for additional liquefaction capacity from 2022
- New trade routes support demand for LNG carriers







²⁾ Source Wood Mackenzie

(3) Including ethane carriers



Strategy and activity update: other applications

FSRU

 Stationary vessel capable of loading LNG, storing and re-gasifying it

Existing fleet: 24 FSRU

In order: 7 units

▶ GTT order estimates over 2016-2025: 25-35 units

The solution for emerging countries



% sales 9M 2016

8.1%

FLNG

- Floating unit which ensure treatment of gas, liquefy and store it
- Existing fleet: 1
- In order: 2 units
- GTT order estimates over 2016-2025; 7-13 units.

The new frontier of the LNG world



% sales 9M 2016

0.9 %

Onshore storage

- Tank installed next to LNG loading or unloading terminals
- Existing GTT tanks: 34
- In order: 2 units
- ▶ GTT order estimates over 2016-2025: 10-15 units

A proven containment storage solution



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% sales 9M 2016

0.1 %

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Transparency

Strategy and activity update

Consolidate our position in LNG shipping industry

Capitalise on the expected potential in adjacent sectors

Expand innovative service offering to shipowners and oil & gas companies

Create growth opportunities through selected tech acquisitions



Strategy and activity update: why LNG as fuel now?





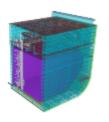
Restriction of emission in key areas and local initiatives



- LNG is green
 - No particule, no SOx, almost no NOx, less CO₂



- Sustainable Economic concerns
 - Low price of LNG + Lean LNG Supply Chain



- **Industry** is ready
 - Membrane outfitters are ready



Strategy and activity update: LNG as a fuel solutions market drivers

Stricter emissions standards

- Stricter emissions standards in ECAs for SOx and NOx since 2015
 - ~5,700 commercial ships concerned by current ECAs
 - Possible extension of areas
 - Possible stricter global emissions standards (SOx < 0.5%) in 2020
- **Local initiatives limiting emissions** in California, Hong-Kong, Sidney, Turkish ports...

Incentives to use LNG as a fuel

- Local funding programs for the creation of LNG fueled vessels
- Port initiatives offering fees discount for ships with environmental certificate
- **National or federal Tax discount** targeting LNG in Canada, USA





imposed by IMO (International Maritime Organisation) in ECAs (Emission Control Areas)

Strategy and activity update: GTT LNG solutions offering

Container ship offer

- Both retrofit or new built
- Easy to install
- Reduced planning impact (few weeks)



► LNG supply chain

- LNG is available everywhere
- Simple bunkering solutions exist

5,000 cbm LNG barge designed by

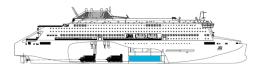


% sales 9M 2016

0.2 %

Cruise ship offer

Superior compacity is the main driver







Small LNG tank offer

 LNG Brick is a package dedicated to smaller ships (<1,000 cbm tank)

Easy process (design, construction, transport and integration)

for a short lead time



Strategy and activity update

Consolidate our position in LNG shipping industry

Capitalise on the expected potential in adjacent sectors

Expand innovative service offering to shipowners and oil & gas companies

> Create growth opportunities through selected tech acquisitions



Strategy and activity Update: expand innovative services

Advisory and optimisation services



LNG Advisor Boil-off Gas monitoring system

SLOSHIELD

Sloshina prediction &

monitoring

system



HEARS

Hotline Emergency Assistance & Response Service



TRAINING

Training tool for LNGC crew members



G-SIM

LNG cargo management simulator



Inspection tool for **FLNG**

TIBIA

inspection

Intervention services

MOON

MOtorized BalloON for **primary** membrane inspection



GTT ON SITE

Technical assistance maintenance & repair



PRE-PROJECT

Vessel modification feasibility studies front end engineering





TAMI

Thermal camera for **secondary** membrane inspection

SUPPLIERS' APPROVAL Materials quality

> % sales 9M 2016





Large range of services to support shipowners and oil & gas companies





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Strategy and activity update

Consolidate our position in LNG shipping industry

Capitalise on the expected potential in adjacent sectors

Expand innovative service offering to shipowners and oil & gas companies

Create growth opportunities through selected tech acquisitions



Strategy and activity update: external growth policy

Deepen our technological know-how on core markets

Strengthen GTT position as the LNG expert

Objective

Accelerate our penetration on adjacent markets

► Generate technical and commercial synergies on adjacent markets

Leverage technological potential

► Cryogenics, thermal efficiency, marine engineering are key skills of GTT

Criteria

Sector attractiveness; business model; differentiation through technology; size and profitability; integration

If no acquisition opportunity, excess cash will be given back to shareholders





Financials



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H1 2016 financial performance

Summary financials				
In € M	H1 2015	H1 2016	Change	
Total Revenues	104.9	116.9	+11.4%	
EBITDA ⁽¹⁾	66.0	73.7	+11.8%	
Margin (%)	62.9%	63.1%		
Operating Income	64.6	72.1	+11.7%	
Margin (%)	61.5%	61.7%		
Net income	54.2	60.5	+11.6%	
Margin (%)	51.7%	51.8%		
Cash Flow	65.0	70.9	+9.0%	
Change in Working Capital ⁽²⁾	(10.1)	(30.5)	nm	
Capex	(3.8)	(1.3)	-65.8%	
Dividend paid	43.0	50.4	+17.2%	
in € M	30/06/2015	30/06/2016		
Cash Position	52.4	59.6	nm	
Working Capital Requirement ⁽³⁾	(3.5)	15.8	nm	

Key highlights

Increase in revenues (+11.4%)

- Revenues derived from royalties (+15.2%)
 - Increase of 19.5% in royalties coming from LNG and ethane carriers, and 25.5% from **FSRU**
 - Despite time lap in shipbuilding milestones
- Decrease of 32% for revenues from services due to a comparatively high first half 2015 (studies)

Strong margins

- Increase of 11.6% to 11.8% in EBITDA, EBIT and net income thanks to
 - Limited costs
 - Flexibility of the business model
- EBITDA, EBIT and net margins stand at a high level

Cash Flow

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- Increase of 9% due to growth of EBITDA
- Negative change in working capital, mainly due to construction milestones and payments, and the decrease in new orders since the end of 2015
- High cash position of €59.6 M despite the €50.4 M dividend payment in H1 2016
 - And financial investments of €19.9 M

Defined as trade and other receivables + other current assets - trade and other payables - other current liabilities



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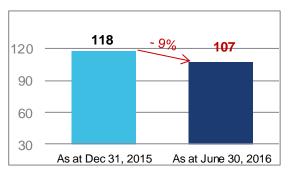
Defined as EBIT + the depreciation charge on assets under IFRS

Defined as December 31 working capital - June 30 working capital

Strong order book and visibility on future revenues

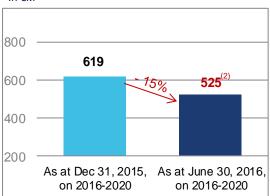
Order book in units

In units



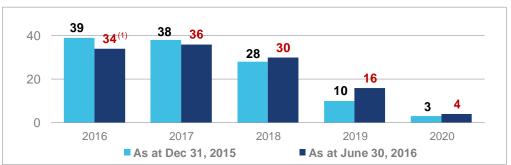
Order book in value

In €M



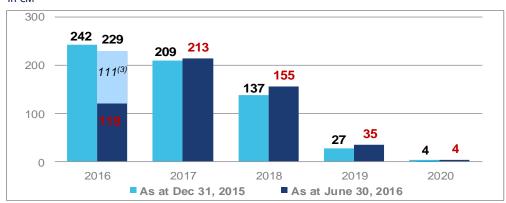
Order book by year of delivery (units per year)

In units



Revenues from current order book

In €M



(1) 2016 deliveries include 13 vessels delivered until June 30, 2016 / Delivery dates could move according to the shipyards/EPCs' building timetables.
(2) Taking into account 2016 H1 revenues from royalties (€111M), the total amount would have been €636M.





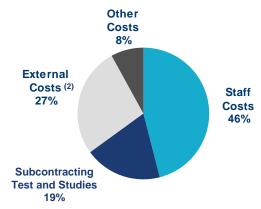
A cost base offering a high operating leverage

GTT operational costs ⁽¹⁾				
In € M	H1 2015	H1 2016	Change (%)	
Salaries and Social Charges	(17.1)	(17.5)	+2.3%	
Share-based payments	(8.0)	(0.5)	-40.7%	
Profit Sharing	(3.0)	(3.0)	-0.8%	
Total Staff Costs	(20.9)	(21.0)	+0.4%	
% costs	47%	46%		
Subcontracted Test and Studies	(10.3)	(8.7)	-15.9%	
Rental and Insurance	(2.5)	(2.6)	+4.8%	
Travel Expenditures	(3.7)	(4.4)	+18.7%	
Other External Costs	(3.6)	(5.0)	+39.3%	
Total External Costs	(20.1)	(20.7)	+2.9%	
% costs	46%	45%		
Other Costs	(3.0)	(3.8)	+25.4%	
Total Costs	(44.0)	(45.5)	+3.3%	
% sales	(42%)	(39%)		

Cost flexibility

- Operational costs decreased from 42% of sales to 39% of sales on the period
 - Stability in staff expenses
 - Compensation between subcontracting test and studies and travel expenditures / other external costs (fees)
- Cost flexibility sources:
 - c.20% of staff with non permanent contracts (as of June 30, 2016)
 - Subcontracting linked to level of activity
 - Profit sharing based on profit and activity criteria

GTT H1 2016 costs by nature







9 months 2016 revenues at €177 million

Summary financials				
in € M	9M 2015	9M 2016	Change (%)	
Revenues	158.4	176.7	+11.6%	
Royalties	146.7	167.7	+14.4%	
% of revenues	93%	95%		
LNGC/VLEC	128.2	151.3	+18.0%	
% of revenues	81%	86%		
FSRU	12.0	14.3	+19.6%	
% of revenues	8%	8%		
FLNG	5.7	1.6	-71.9%	
% of revenues	4%	1%		
Onshore storage	0.5	0.2	-53.6%	
% of revenues	1%	0%		
Barge	0.3	0.3	+22.2%	
% of revenues	0%	0%		
Services	11.7	9.0	-23.2%	
% of revenues	7%	5%		

Key highlights

- Total revenues: €176.7 million
- Revenues from royalties: + 14.4% at€167.7 million mainly driven by
 - ▶ LNGC/VLEC: + 18.0%
 - FSRU: + 19.6%
- Revenues from services: €9.0 million
 - Mainly driven by maintenance contracts for ships in service, studies, and suppliers' approvals
 - Down due to a comparatively high 2015



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2016 Outlook

GTT revenue

In the absence of any significant postponements or cancellations in orders, 2016 revenue estimated at around €240 M

Net margin

Net margin above 50%

Dividend Payment⁽¹⁾

2016 and 2017 dividend amount at least equivalent to 2015



(1) Subject to approval of Shareholders' meeting. GTT by-laws provide that dividends may be paid in cash or in shares based on each shareholder's preference.

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Appendices



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Appendix 1: GTT, a French engineering company, global leader in liquefied gas containment systems

Company overview

Profile

- Leading engineering company
- Expert in liquefied gas containment systems
- More than 50-year track record

Activities

- **Designs and licenses membrane** technologies for containment of liquefied gas during shipping or onshore and offshore storage
- **Provides** design studies, construction assistance and innovative services

Key figures

in € million	FY 2014	FY 2015
Total Revenues	226.8	226.5
Royalties	216.4	209.3
Services	10.4	17.2
Net Income	115.4	117.2
Net margin (%)	50.9%	51.8%



As at December 2015

- 378 employees
- Executives: 69%



Appendix 2: breakdown of order book as at Sept 30, 2016

Strong order book of 103 units

2 FLNG

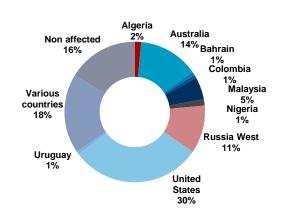
2 Onshore storage

- 91 LNGC/VLEC⁽¹⁾
 - **7 FSRU/RV**⁽¹⁾
- 1 LNG bunker barge

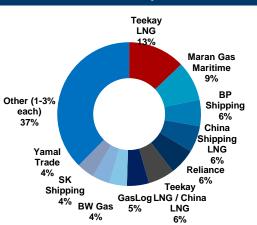
9M 2016 movements in the order book

- Deliveries: 17 (15 LNGC, 1 FSRU, 1 FLNG)
- New orders: 2 LNGC

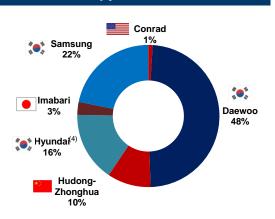
Balanced geographical breakdown⁽²⁾



Diversified shipowners(3)



6 shipyard clients(3)

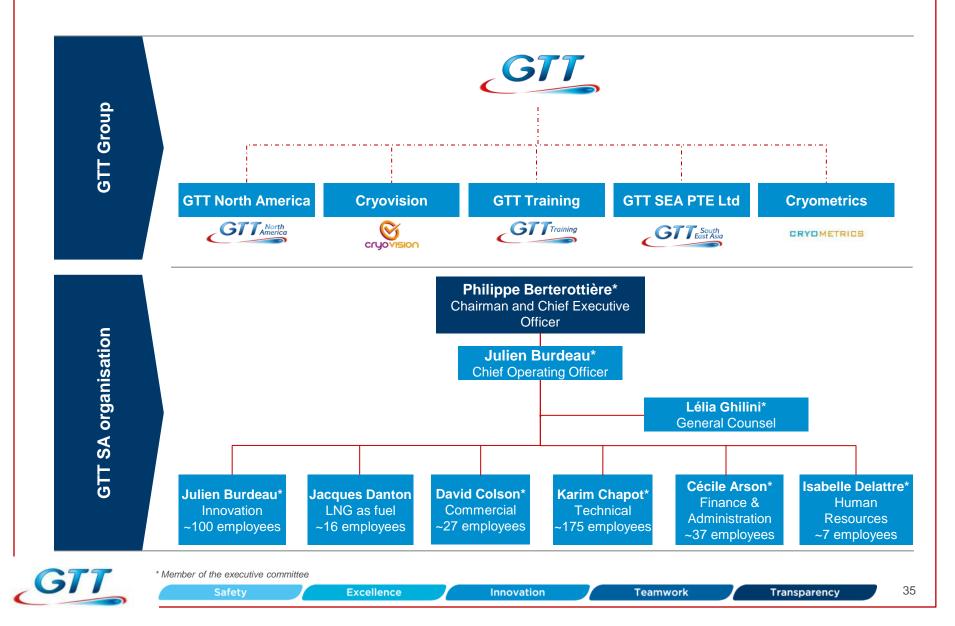


Notes: LNGC - Liquefied Natural Gas Carrier, VLEC - Very Large Ethane Carrier, FSRU - Floating Storage and Regasification Unit, RV - Regasification Vessel, FLNG - Floating Liquefied Natural Gas

- Including a LNGC order conversion into a FSRU order
- As at Dec. 31, 2015 / Excluding onshore storage
- As at Sept. 30, 2016 / Excluding onshore storage
- Hyundai Group includes Hyundai Heavy Industries and Hyundai Samho Heavy Industries orders

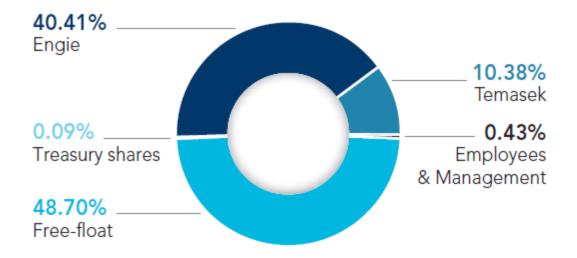


Appendix 3: a streamlined group and organisation



Appendix 4: Capital structure

Since March 31, 2016



Stabilised capital structure



Appendix 5: GTT offers broad exposure across the liquefied gas shipping and storage value chain

Exploration & Production

Liquefaction

Shipping

Re-Gasification Off Take / Consumption

Offshore clients: shipyards



Platform / Installation



Floating LNG
Production, Storage
and Offloading unit
(FLNG)



Liquefied Natural Gas Carrier (LNGC)



Regasification Unit (FSRU)



LNG fuelled ship



Gas-to-wire

Onshore clients: EPC contractors



Onshore storage liquefaction plant



Ethane/ multigas Carriers



Onshore storage regasification terminal



Barge

Tank in industrial plant



Power plant



Source: Company data

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Appendix 6: Prescription of GTT's containment technology

Oil & Gas Companies

End clients and prescribers

provides services

Classification Societies

Regulatory oversight of the industry

receives new technology certification and approval



Shipowners

End clients and prescribers

provides services and maintenance

Shipyards

▶ Direct clients



licences its membrane technology and receives royalties

provides engineering studies, on-site technical and maintenance assistance



Source: Company data

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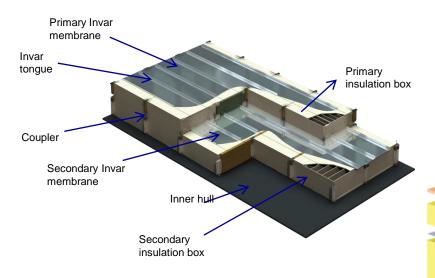
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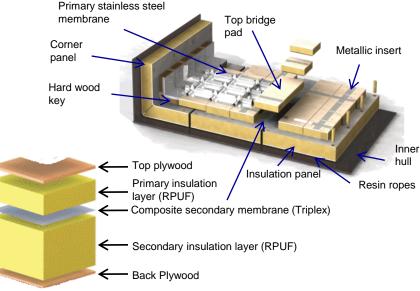
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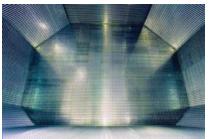
Appendix 7: GTT membrane technologies

NO 96 Mark III







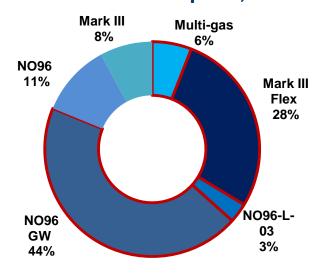




Appendix 8: innovation is key

Diversified technologies

Recently developed technologies represent more than 80% of the order book as at Sept 30, 2016



- R&D and innovation 2015 key figures:
 - 116 employees
 - €21 M of operating expenses
 - 900+ patents

New technologies going forward

- Mark V (BOR (1) of 0.07%)
 - Two cooperation agreements with Samsung and Hyundai
 - General Approval from 2 classification societies



NO96 Max (BOR ⁽¹⁾ of 0.09%)

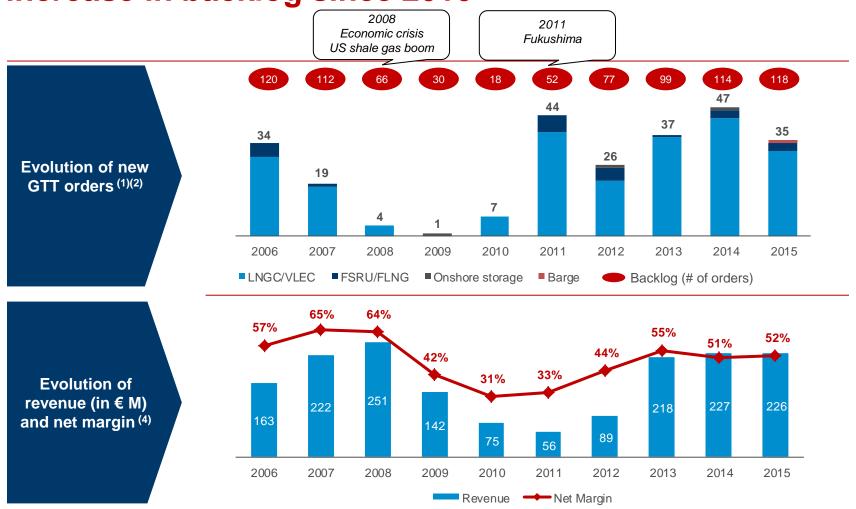
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- Cooperation agreement with Daewoo
- AIP from main classification societies
- **Development of Mark FIT for LNG as** fuel



Boil off rate per day

Appendix 9: track record of high margin and strong increase in backlog since 2010



Source: Company

- Orders received by period
- 2) Excl. vessel conversions
- (3) Represents order position as at December based on company data, including LNGC, VLEC, FLNG, FSRU and on-shore storage units
- 4) Figures presented in IFRS from 2010 to 2015, French GAAP from 2006 to 2009



Appendix 10: development of US LNG projects provides for significant potential export capacity

Significant potential of US LNG development projects

	Department of Energy				Federal Energy			
Projects	To/From FTA		To/From non-FTA		Regulatory Commission / MARAD		Nominal capacity	24.4
	Filed	Approved	Filed	Approved	Filed	Approved	(Mtna) / Year	Status *1
Southern LNG (Elba island - Shell)	✓	✓	✓	✓	✓	✓	2.5 / 2018	Probable
Sabine Pass LNG, LA (Cheniere) - T6	✓	✓	✓	✓	✓	✓	4.5 / 2019	Possible
Jordan Cove - Coos Bay, OR (J. Cove Energy Project)	✓	✓	√	✓	✓		6 / 2020	Possible
Lake Charles, LA (Southern Union - Trunkline LNG)	✓	✓	✓	✓	✓	✓	10 / 2022	Possible
Alaska LNG (Nikiski - ExxonMobil)	✓	✓	✓	✓	✓		18 / 2026	Possible
Magnolia LNG (Lake Charles, LA)	✓	✓	✓		✓	✓	8 / 2019	Possible
Golden Pass, TX (ExxonMobil)	✓	✓	✓		✓	✓	16 / 2023	Possible
Corpus Christi LNG, TX (Cheniere) – T3	✓	✓	✓	✓	✓	✓	4.5 / 2020	Possible
Cameron LNG - Hackberry, LA (Sempra) - Expansion	✓	✓	√	✓	✓	✓	10 / 2020	Speculative
Delfin FLNG	✓	✓	✓		✓		3 / 2020	Speculative
Port Arthur	✓	✓	✓		✓		10 / 2021	Speculative

Innovation

Source: GTT synthesis from DOE and FERC. DOE information as of 07/09/2016, FERC as of 07/09/2016.

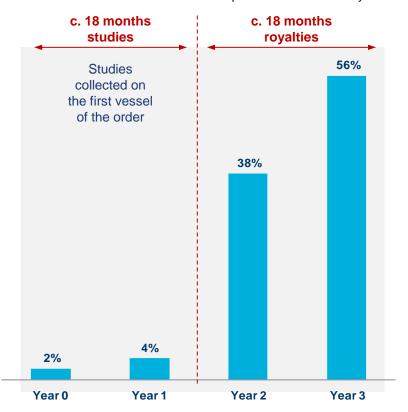


^{*1 :} Source: Wood Mackenzie and FERC, August 2016

Appendix 11: illustrative LNGC revenue recognition summary

Illustrative revenue /cash recognition

% of total revenues – order of 4 LNGCs placed on June 30 of year 0



2015 key statistics



Teamwork



Source: Company

Appendix 12: an attractive business model supporting high cash generation

Invoicing and revenue recognition

Business model supports high cash generation



- Revenue is recognized pro-rata temporis between milestones
- Timing of invoicing and cash collection according to 5 milestones leading to structurally negative working capital for GTT
 - Initial payment collected from shipyards at the effective date of order of a particular vessel (10%)
 - Steel cutting (20%)
 - Keel laying (20%)
 - Ship launching (20%)
 - Delivery (30%)



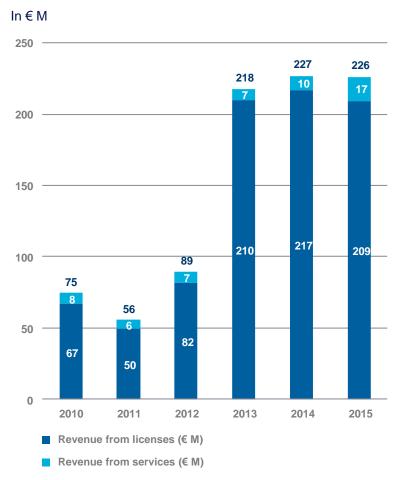
Source: Company

Safety

Illustrative cycle for the first LNGC ordered by a particular customer, including engineering studies completed by GTT

Appendix 13: sustained level of revenue since 2013 reflecting increase in order intake

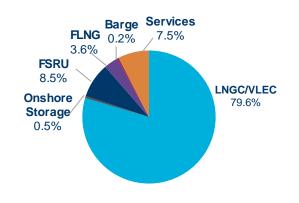




Order book evolution



2015 Revenue Breakdown





Source: Company

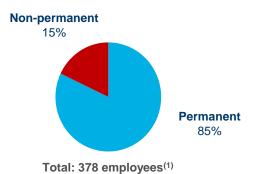
Safety Excellence

Appendix 14: managing employee base to meet growing demand

Evolution of GTT staff

GTT staff by type of contract





Staff levels

Current staff level adequate to support growth and new developments in the forthcoming years

Innovation

- 85% of staff are on permanent contracts; 15% non-permanent
- In 2015: 116 employees dedicated to innovation



Appendix 15: a responsible company

- Social and societal responsibility
 - Social
 - ► Employment: recruit, retain and develop talents >>> 4.2% of turnover in 2015
 - Compensation: implement an attractive and evolutive system
 - ▶ Training: develop employability and expertise >>> 8,316 hours of training in 2015
 - Safety: improve preventive measures through action plans
 - ▶ Health: annual survey on working conditions >>> Satisfaction rate of 83% in 2015
 - Societal: continuous and constructive dialogue with all the LNG stakeholders

Environmental responsibility

- Stakeholders
 - Performance of GTT systems
 - Safety of installations and crew
 - LNG training sessions for customers and partners
 - Hotline for shipowners
- GTT
 - Environmental responsibility at site

A proactive sustainable development policy

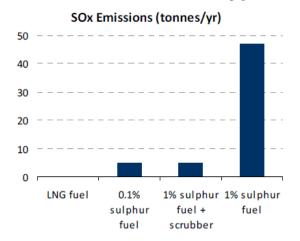


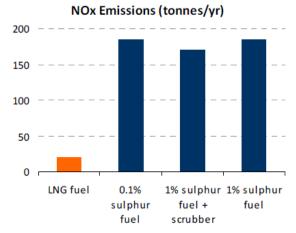


Appendix 16: environmental performance of LNG vs other fuels

Emissions for a Typical Baltic Sea Cargo Ship

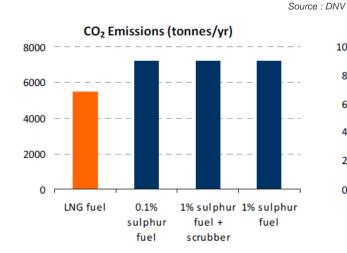
No SOx!

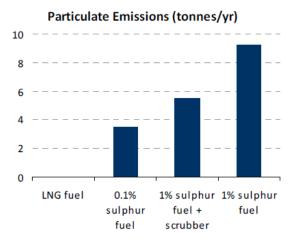




Almost No NOx!

Lower CO₂





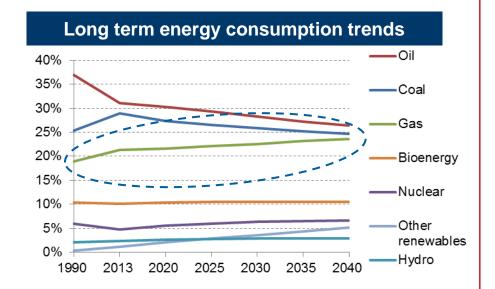
No particulates!



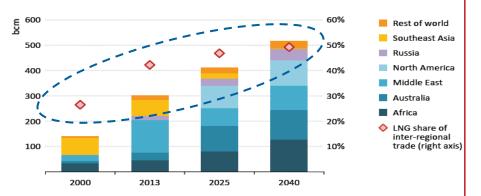
Appendix 17: natural gas, the fastest-growing fossil fuel worldwide

Natural gas demand drivers

- Natural gas is the fastest growing major energy source
- Close to 25% of energy consumption in 2040, at the same level as coal
- Small (8.6%) but increasing share of LNG in natural gas consumption
- Increase of trade gas
- Why?
 - Abundant, widespread resources
 - Least carbon intensive fossil fuel
 - Geopolitical and regional drivers



Gas exports and LNG share



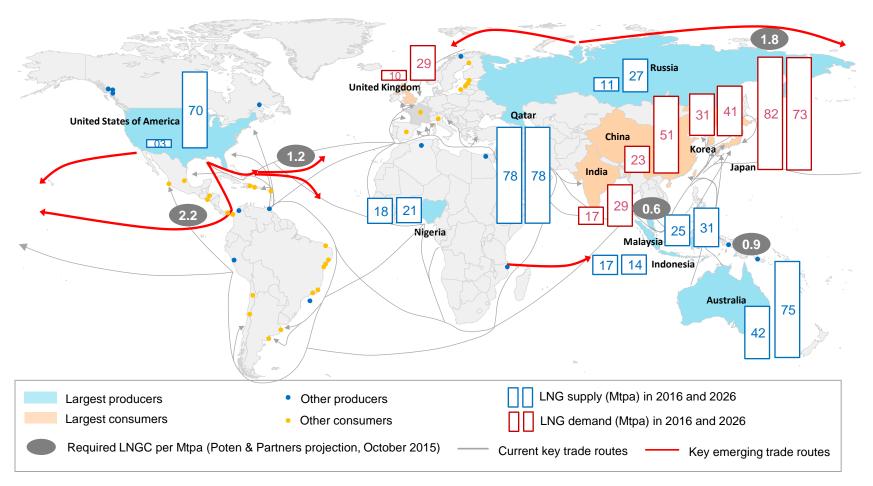


Safety

Teamwork

Transparency

Appendix 18: key emerging LNGC trade routes



Increasing distance between export and import areas is supporting demand for LNG carriers



Teamwork **Transparency**

Appendix 19: focus on GTT's competitive advantages

GTT's technology positioning (1)

	С ТТ	Moss	SPB •	KC-1
Technology	► Membrane	► Spherical tank	► Tank	► Membrane
Construction costs	 Requires less steel and aluminum than tanks for a given LNG capacity 	► Higher costs	► Higher costs	Slightly higher costs than GTT
Operating costs	More efficient use of spaceLimited BOR (0.07%)	► Higher fuel / fee costs	► Higher fuel / fee costs	► Higher opex due to BOR (0.16%)
LNGCs in construction	▶ 85	▶ 21	▶ 4	2
LNGCs in operation	▶ 305	▶ 97	▶ 2 small	None
Other	► Value added services	 Higher centre of gravity; harder to navigate 	 Japanese technology developed 25 years ago. No significant experience 	Korean technology with no experience at sea

GTT technologies: cost effective, volume optimisation and high return of experience



Source: Company data and comment (September 30, 2016)

(1) Other technologies have been developed, however are not known to have obtained final certification or orders to date. Excludes vessel orders below 30,000 m³

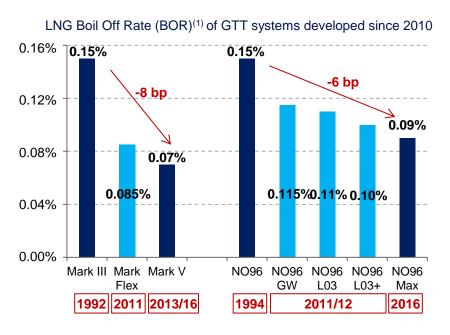
Excellence

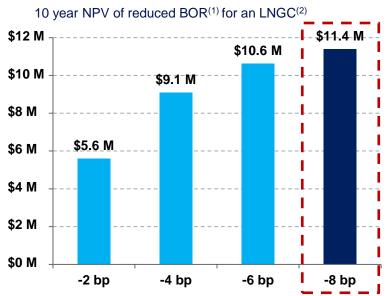
Transparency

Appendix 20: focus on GTT's competitive advantages

Performance of GTT technologies

Value of reducing BOR⁽¹⁾ to a shipowner





Reduction of BOR⁽¹⁾ represents significant savings for the shipowner, up to \$11.4M in a 10-year period

Innovation

Source: Company

Assuming 174,000 m3 vessel equipped with NO96 membrane; using 6% discount rate; \$7.15/Mbtu Asian gas price assumption. NPV calculated vs. a BOR of 0.15%



Teamwork **Transparency**

Appendix 21: information about the KFTC enquiry

- ▶ On January 29, 2016, GTT was notified by the Korean Fair Trade Commission (KFTC) that an enquiry had been opened.
- ► Concerns a possible abuse by the Company of dominant position because of its commercial practices in Korea.



- ▶ We have received a first request for information (RFI) from the KFTC setting forth its demands.
- Our representatives in Korea have been in contact with the KFTC. The nature of these exchanges remains confidential
- The opening of this enquiry should not lead to any prejudgement as to its outcome.
- ▶ At this stage, it is not possible to estimate either the length of the enquiry or its potential outcome.
- ► GTT believes that its business practices are compliant with the relevant competition laws and intends to fully cooperate with the KFTC.
- The Company will keep the markets updated as to any significant developments in this respect.



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Thank you for your attention

information-financiere@gtt.fr

